Border Eagle

Laughlin Air Force Base, Texas ... Together we 'XL'



Vol. 48, No. 28 <u>www.laughlin.af.mil</u> July 28, 2000

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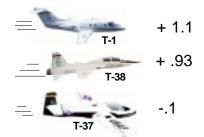
Laughlin members are recognized for their outstanding accomplishments during the second quarter ...

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Mission status

(As of July 26)

Days ahead(+) or behind(-)



Fiscal Year 2000 statistics

- --Sorties flown: 54,993
- --Hours flown: 81,331
- --Pilot wings earned in FY 00: 249
- --Wings earned since 1963: 11,614

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Shabazz speaks with fervor about wanting to help young people make

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Staff Sgt. Melondrell Shabazz

Contractor leaves base to recruit

By Staff Sgt. Reginal Woodruff

Public Affairs

he Air Force is engaged in a war of sorts
— a manning war — fighting to get quality recruits and retain skilled airmen who are coveted by private companies.

A NCO here took those words to heart and is leaving Laughlin for the frontlines of the recruiting battle.

Staff Sgt. Melonderell Shabazz, formerly of 47th Contracting Squadron, is the new Air Force recruiter for the Copperas Cove, Texas area.

"Everybody who comes in (to the recruiter office) is not going to join," she said. "That's reality, but the impression that you leave with them, whether they join or not, makes a world of difference. I hope to make a difference in someone's life, more importantly.

For me, I didn't have a plush recruiter. I was what we call a walk-in. I walked in, sat down, and I knew what I wanted to do — I was going to the Air Force, or I wasn't going anywhere. There was no push or motivation or enthusiasm from my recruiter," she continued.

Last year Air Force recruiting fell short of its 33,800-recruit goal by 1,700 people. Shabazz

said the Air Force's high standards and the small number of recruiters, relative to the other services, are two reasons the Air Force is having difficulty reaching its recruiting goals.

"We're the hardiest branch of armed services to get into," she said. "We have a lot that we have to send over to the other services because they don't qualify to come in the Air Force. That's not to say they can't come in and do the job but we have to set a standard and that sometimes hurts us."

The ten-year veteran knows that recruiters can't do it alone. She believes whole-heartedly in the notion that all Air Force members are recruiters and suggests that airmen talk to people when they go back home or travel on temporary duty. She hopes that those airmen will tell the whole story and not just about their bad experiences.

"We all have had bad Air Force days," said Shabazz; "Lord knows, I've had my plenty. Everything is not hunky-dory here (in the Air Force), but everything is not bad either. At least when you come in you know you've got somewhere to stay, and you've got a paycheck every

See 'Recruiter,' page 5

Rightsizing the medical group

By 1st Lt. Todd C. Smith 47th Medical Group

What is rightsizing? How and when will it affect Laughlin? Will we be able to provide the same quality services as we are now and have been in the past? These are the questions people are asking.

In the Air Force (and in the business world) "rightsizing" means streamlining, which translates to a leaner, more efficient and cost-effective Air Force. The most recent Air Force-wide medical service rightsizing initiative went into effect Oct. 1 1999. Laughlin Clinic was affected to a minor extent, losing some personnel and resources, which led to Primary Care changing to Family Practice and the outsourcing of physical therapy.

Another example of rightsizing by higher headquarters, which will go into effect Oct. 1, 2001, will be lowering our medical treatment facility manning from 160 to 123 assigned personnel. This will require several changes in the way the Laughlin clinic is staffed and operated.

Overall, medical provider authorizations will decrease from nine to five, which entails losing one pediatrician, one Family Practice physician, the physician assistant and the two OB/GYN physician positions. Obstetrical care will be provided by local civilian obstetricians and Val Verde Regional Medical Center. The added Women's Health Nurse Practitioner position, together with the

See 'Rightsize,' page 5

There will be an Operational Readiness Inspection pre-brief extravaganza at the Operations Training Complex au-

ditorium Aug. 2 at 8 and 10 a.m, and 2 and 6 p.m. The hour-long briefing will include hard-hitting and necessary infor-

mation for everyone. It is a must see for people who've never been through an inspection.



ommanders

Due to increased deployment taskings and decreased personnel levels, the Air Force recognized a need to better manage deployment operations. The end result was reorganizing deployment operations under the Expeditionary Aerospace Force concept.

What is Expeditionary Aerospace Force?

(I have decided to give my commander corner article space this week to Master Sgt. James Moon, 47th Flying Training Wing, to explain what I feel to be a very important topic - Expeditionary Aerospace Force). --Lt. Col. Martin Kelly

By Master Sgt. James Moon 47th Flying Training Wing

hat does the term "Expeditionary Aerospace Force" mean to you as a member of the United States Air Force subject to deployment 365 days a year? Do you have a good understanding of what the EAF concept involves? If not, hopefully the following paragraphs will shed some light on the new Air Force concept of preparing forces for deployment actions.

The EAF concept is how the Air Force will organize, train, equip and sustain itself to meet the challenges of the 21st Century. Under the EAF concept, the majority of the Air Force will be organized into 10 Aerospace Expeditionary Forces; two dedicated on-call Aerospace Expeditionary Wings; five Lead Mobility Wings and one Enabler group. It will be the personnel assigned to the AEFs, AEWs, LMWs and Enabler group that will be tasked to deploy to support mobility operations.

What is the purpose of these deployment packages, and how do they relate to you as a member of Team XL? Lets answer that question by first discussing the purpose of the 10 AEFs.

The 10 AEFs represent aerospace capabilities (air superiority, air-to-ground,



Acting Secretary of the Air Force F. Whitten Peters and Air Force Chief of Staff Gen. Michael E. Ryan held a press conference in the Pentagon Aug. 4, 1999 to answer questions concerning the Air Force's move to become an expeditionary aerospace force.

precision attack, mobility and bombers) in predetermined scheduled sets of forces. The AEFs represent a cross section of Air Force weapon systems (150+ combat capable aircraft) and people (10,000-15,000) providing forces to support requirements that come up during the AEFs on-call period and steady state rotational requirements that were formally supported by the Palace Tenure Program. Each of the 10 AEFs has the same or similar force capabilities.

The 10 AEFs are on a 5-cycle, 15month rotation. A pair of AEFs (one odd numbered AEF and one even numbered AEF) is on call for deployment for a 90day window. Once the 90-day on-call window is complete, the applicable two AEFs will not be on call until the following cycle-a 12-month time span. This relates to a 10-month normal training period, 2-month deployment preparation period and 3-month on-call period for deployment actions. For AEF Cycle II starting Dec. 1 and lasting through Feb. 28, 2002, the even numbered AEFs are tasked to support USCENTAF operations, and the odd numbered AEFs are tasked to support USAFE, USSOUTHAF and all other operations. Once assigned to an AEF, this means that an individual is subject to deployment action during the 90-day window in which the applicable AEF is on call for.

Once the 90-day on-call window is complete, the individual normally will not be on standby to deploy until the same AEF is on call during the following 15month deployment cycle.

When an individual is tasked to de-

ploy to support an AEF, the individual is suppose to be notified 120 days prior to the applicable Date Required In-Place. The notification flows from higher headquarters, to the Base Personnel Readiness Unit, to the tasked Squadron Commander, to the tasked mobility augmentee. Even though 120 days notification time is the standard, a 60 to 90 day notification time is sometimes more realistic. Due to transportation requirements, the tasked individual may actually be tasked to depart home station for their journey to the applicable TDY location 2-weeks prior to their DRI. As such, instead of a 90-day deployment, the individual might actually be deployed from 100 to 120 days.

ince AEFs are built to support steady state rotational requirements, how does the EAF concept support short notice Crisis Action or Humanitarian Relief Operations? The EAF supports these type operations by the use of the two Air Expeditionary Wings, five Lead Mobility Wings and one Enabler Group.

The two AEWs are on call to provide crisis response capabilities to meet time critical objectives. Each of the two AEWs rotate for 90-day on-call periods.

The five LMWs support short notice tasking such as Humanitarian Relief Operations or Noncombatant Evacuation Operations. Each of the five LMWs is on call for a 90-day deployment window

See 'EAF' page 8

Col. Winfield W. Scott III Commander

1st Lt. Angela O'Connell Public affairs officer Airman 1st Class Brad Pettit

Editor

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"Excellence - not our goal, but our standard." - 47 FTW motto

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Submissions can be E-mailed bradley.pettit@laughlin.af.mil reginal.woodruff@laughlin.af.mil

Viewpoint Border Eagle July 28, 2000 3

Pilot reflects on reasons why he is **Proud to be an American**

joined the United States Air Force because I felt I owed the United States of America payment on a tremendous debt. This debt I owed was the debt of being born a free person in the greatest country in the history of the world.

You see, I could have been born in a country that wasn't free and did not allow its people to pursue their dreams. Let me tell you a little bit of my history. Once you see the path I have taken, you will understand why I feel as I do.

Since I was in the first grade, I had but one dream - to be a pilot in the U.S. Air Force. I wanted to have the ability to fight for my country and to defend it against anyone who would wish to do it harm. Only in a country as great as ours could I have pursued the dream – and fulfilled it!

I was not born with tremendous wealth or power, I was the son of an ordinary family in extraordinary America - I could be anyone's son or brother. I could even be your father. This is what makes this country of ours so great. Anyone, regardless of their stature, or place in life, can aspire to and attain anything!

I can honestly say without a

I can honestly say without a doubt that I truly love my (I mean our) country. This is what compels me day in and day out to serve my country and to protect her from all enemies – foreign and domestic.

doubt that I truly love my (I mean our) country. This is what compels me day in and day out to serve my country and to protect her from all enemies – foreign and domestic. This same invisible force makes me feel like an owner of this great land.

You see, I am an owner, not a renter of America. Serving in the greatest Air Force in the history of the world makes me an owner, not a renter. I am not a spectator in the battle for good and evil, but an active participant.

I feel that I owe something to the people who came before me. I owe them my life, I owe them my future. I owe past generations the right to see that future generations will have the same opportunities that I was blessed to be born with. I hope that after reading this, the reason I joined the United States Air Force will be apparent to you. It is my sincerest wish that you who are reading this would feel the same way I do. I hope that you will feel some sense of indebtedness to this great country of ours. I hope you will feel the pride I feel every time our nation's flag is raised, or the National Anthem is played. I hope that you too, will become an active owner of these great United States Of America.

Above all else, remember freedom is not free! Someone has paid the price for our freedom. It is those people who have paid the greatest price that we should not let down. We owe it to ourselves, and to this nation of ours, to ensure that the USA is, and remains the greatest power this world has ever seen. In closing, I would like to leave you with the following thoughts: I do not know who wrote them, but I try to live by them. Think about them, live by them, and please, for our future, make sure they remain true:

To be born free, is an honor To live free, is a privilege To die free, is an obligation

What the flag's folds mean

The folds of the flag are a symbol of our past, our patriotism and our vows for keeping a free nation, under God, indivisible, with liberty and justice for all.

Folding the flag should remind us of what being an American is all about, and we, in turn, should be proud to pass this on to our children. So, when you hear the retreat at the end of the duty day, take a moment to reflect upon what the flag stands for and pay the proper respect that this ceremony deserves.

- We fold to the left, as a symbol of life. We fold to the left again as a symbol of our belief in eternal life.
- We fold to the left in the shape of a triangle for that is

where our hearts lie. It is through our hearts we pledge allegiance to the flag of the United States of America, and to the republic for which it stands – one nation under God, indivisible, with liberty and justice for all.

- We fold again to the left, representing our weaker nature, for we as Americans trust in God, and it is him we turn to in times of peace as in war for his guidance.
- We fold to the right as a symbol of our sword arms, for it is with our sword arms that we protect this flag, its government and its institutions against all enemies whatsoever, whether they be found within or without

See 'Flag' page 8



Photo by Airman 1st Class Brad Pett

Airman 1st Class Wylie Woods, 47th Security Forces Squadron and Senior Airman Darrell Goff, 47 SFS, fold the flag in a retreat ceremony Thursday.

Actionline Call 298-5351

This column is one way to work through problems that haven't been solved through normal channels. By leaving your name and phone number, you are assured of a timely personal reply. It's also very useful in case more information is needed in order to pursue your inquiry. If you give your name, we will make every attempt to ensure confidentiality when appropriate.

If your question relates to the general interest of the people of Laughlin, the question and answer may also be printed in the *Border Eagle*. Before you call the Actionline, please try to work the problem out through the normal chain of command or directly with the base agency involved.

Thanks for your cooperation and I look forward to reading some quality ideas and suggestions.



Wiyw. Sant

Col. Winfield W. Scott III 47th Flying Training Wing commander

Pilot safety...

all: I have a question. The safety of student and instructor pilots is being jeopardized due to manning shortages, primarily in the weather shop. The mismanaging and long shifts of these people will catch up if we don't take care of the problem. Laughlin's weather is very unpredictable and having a briefer that is unable to give 100 percent of his best is going to cause a problem. It is an accident waiting to happen. Can we get additional manning to cover the shortage? Thank you.

Response: Thank you for your concerns on safety and weather shop manning. We are well aware of our manpower shortage in weather and we have outstanding news to share. Our efforts to improve manning have paid off! We have successfully managed to get funding and select a civilian for hire in the weather shop. Additionally, we have received major command support by getting a temporary duty assignment weather forecaster in to supplement our force from Sept. 1 to Dec. Finally, AFPC has made strides in improving weather shop manning. Thanks again for your concern but the weather shop manning is forecast to improve. However, the temperatures will remain near 100 degrees for the rest of the summer.

Election concerns...

Call: My concern is why nothing has appeared for the base population in the Border Eagle concerning the bond issue election. That election is very important to base personnel who always complain about the status of the facilities in the San Felipe Del Rio Consolidated Independent School Districts education system. I am not saying to be pro or against the bond issue, but at least something like sfdrcid.org can answer all of your questions about that bond issue and encourage the base population to use their right as Americans to vote. Thank you.

Response: We appreciate your concern on the content of the Border Eagle. The Border Eagle is designed to support the base population by providing information on upcoming issues related to the base, Air Force and Department of Defense personnel. By regulation, we cannot advertise or put articles in the Border Eagle dealing with candidates or issues for any local, state or federal campaign. We do support the Federal Voting Assistance Program, but even then, we can only provide factual information on registration and voting laws, not issues. Our goal is to encourage members to register and exercise their right to vote.

Laughlin recognizes quarterly award win-

Base selects the following military and civilian members as the best in their categories for the second quarter:



Master Sgt. Timothy Griffin47th Communications Squadron
Senior Non-commissioned Officer



Staff Sgt. Michael Morgan 47th Operations Support Squadron *Non-commissioned Officer*



Airman 1st Class Karl Lacsina 47th Aeromedical Dental Squadron *Airman*



Senior Airman Deborah McCracken 84th Flying Training Squadron *Honor Guard Member*



Airman Tajma Boykin 85th Flying Training Squadron *Outstanding Dorm Room*



Hilda Vasquez 47th Operations Group *Civilian, Category I*



James Venegas 47th Operations Group *Civilian, Category II*



Raul Padilla 47th Civil Engineer Squadron Civilian, Category III



Rosa Aguirre 47th Support Group *NAF, Category II*

Winners not pictured are listed below:



1st Lt. David Pryor 87th Flying Training Squadron *Instructor Pilot*

Robert Fuentes 47th Support Group *NAF, Category I*

'Recruiter,' from page

first and 15th of the month. You may not find that security out there in the civilian sector, which is the biggest concern of most people. If you look at the pros and cons the Air Force definitely has more pros," said Shabazz.

The Air Force recruiting force is less than 1,400 people.

The process to become a recruiter involves a physical, letters of recommendation, excellent enlisted performance reports, an extensive background investigation, graduation from the challenging Air Force Recruiting School and a personal spouse interview.

According to Shabazz, the spouse interview gauges the stability of home life, and helps the spouse understand the demands of the job. She tried her hand at

recruiting early by getting her husband to sign off on her desire to become a recruiter.

"When I presented the idea to him, he literally had to sleep on it before agreeing," Shabazz said. "He knew how bad I wanted to do it."

"She knows how to manage time better than most folks do, just look at her track (record)," said her husband, Malik Shabazz. "She managed to be Mr. Mom through the week while we commuted back and forth (from Del Rio) to San Antonio on the weekends; work on her AA (associate's degree) and BA (bachelor's degree), all by correspondence, among the many other things she did volunteering here and there.

No family time? I'd fix that by taking her keys to the car and locking her in the house," he added, only half-jokingly. "It takes sacrifices," said (SSgt) Shabazz, "but those people out there, civilians, think you are the key to their success or their son's and daughter's future. If you mess it up, it not only affects you but also puts a damper on the words 'Air Force.' You can't just talk about core values – integrity first, service before self and excellence. You have to live it out there."

'Rightsize,' from page 1

Family Practice providers, will provide the non-surgical gynecological care. Some of our pediatric patients will be seen in the Family Practice Clinic. Ambulance Services will actually be enhanced, as paramedics at Val Verde Emergency Medical Service will provide care and transport for our beneficiaries after duty hours and on weekends. The Dental Clinic will have one less dentist and four less technicians, which may affect the availability of some of the dental services they currently provide. Flight medicine will not be affected.

To the question "Can we still provide the same quality of service that we have in the past?" The answer is a resounding "YES!" Our providers and support staff are still the finest in the nation. This optimization of forces, referred to as Primary Care Optimization and Primary Care By Name will allow the MTF to be more efficient with its personnel and resources. Having a Primary Care Manager basically means that you will see the same doctor and staff every time you visit the MTF, which means continuity of care and less time needed to review your charts. Furthermore, programs such as the Self-Care Program and Population Health Initiative will enhance the MTF in providing great medical care and educating our beneficiaries to make them healthier and more aware of healthcare issues. The result will be a healthy, ready force, able to respond at a moment's notice when our nation calls.

Laughlin pilot receives AETC nomination for Airlift/Tanker Association Award



Brad Pettit

Editor

A Laughlin pilot was recently awarded Air Education and Training Command's nomination for the 1999 Airlift/Tanker Association Young Leadership Award for exhibiting continual dedication and leadership as an instructor pilot here.

Capt. Scott G. Carroll, 86th Flying Training Squad-

ron, was nominated for the prestigious award after displaying professional skill, knowledge and leadership as a T-1A instructor pilot and Assistant Unit Standardization Evaluation Member for the 86 FTS I-Flight.

As a T-1A instructor pilot, Carroll distinguished himself from others in AETC by managing a 24-week, 104hour Specialized Undergraduate Pilot Training program, while providing in-depth ground and flight instruction to student pilots. He has also conducted more than 800 mis-

By Airman 1st Class hap-free flight hours with over 150 students on more than

"As a first lieutenant, Carroll was requested to fill a role that is normally reserved for an experienced captain, as an Assistant Flight Unit Standardization and Evaluation Member. In this position, he quickly established himself as a T-1A expert," said Lt. Col. Gregory S. Wiebe, 86 FTS commander. "He is definitely a go-to guy for answers to T-1A mission-related problems."

In addition to his expertise as an instructor pilot, Carroll was also recognized for his leadership abilities. Carroll supported several wing-wide events. As the wing project officer for the 1999 Air Force Assistance Fund Campaign, his leadership led to the collection of more than \$19,000 to benefit military families. This surmounted the wing goal by 44 percent.

In addition to supporting base events, Carroll also lent a hand to many community programs as well. He directed a week-long camp at Fort Clark, Texas where he taught swimming and lifesaving skills to the local Boy Scout troop, which helped one young boy overcome his fear of water.

'Capt. Carroll is destined for great success in the Air Force," said Wiebe. "He was the squadron Company Grade Officer of the Quarter twice during 1999 and also the squadron CGO of the Year for 1999. He is an exceptional leader who, as a result, was selected as the Operations Group Company Grade Officer of the Year for 1999. He is the workhorse of his flight, consistently going the extra mile and standing out as an excellent instructor pilot," Wiebe emphasized.

Two members in AETC were nominated for the award and will go on to compete at the Air Force level later this

"It's an honor," said Carroll of receiving the nomination. "I am very excited to be selected by AETC for this nomination and the opportunity to represent the command at the Air Force level. There are many individuals who worked with me in the organizations and programs that contributed to me getting this nomination and I would like to thank them for their support."

Gen. Lloyd W. Newton, former AETC commander, summed up Carroll's accomplishments by saying that he is a high-caliber young officer with outstanding leadership potential.

"He characterizes the outstanding attributes the Air Force needs in its future leaders," said Newton. "His contributions to the airlift community and this command ensure we will be successful in years to come."

Remains of U.S. servicemen recovered in North Korea

those of 12 American soldiers, missing in action from the Korean War, will be repatriated July 22.

The remains were flown on a U.S. Air Force aircraft from Pyongyang, North Korea, to Yokota Air Base, Japan, under escort of a uniformed U.S. honor guard.

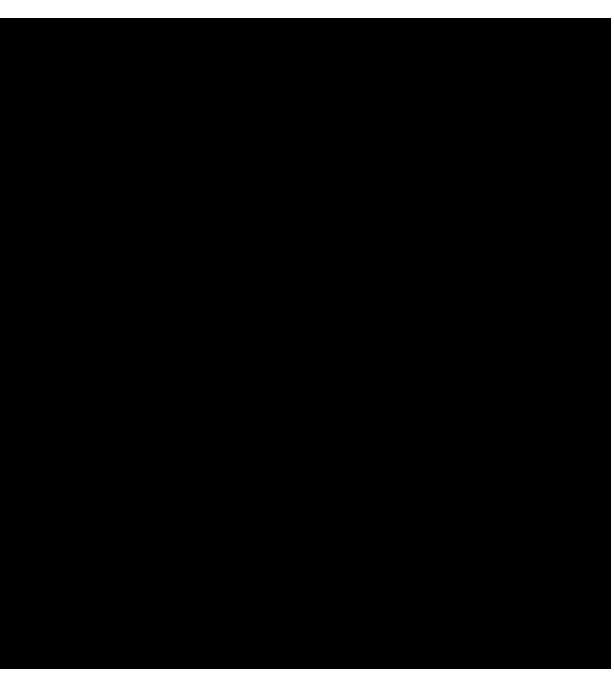
A joint U.S.-North Korean team operating in Unsan and Kujang counties, about 60 miles north of Pyongyang, recovered the remains during an operation that began June 25. The area was the site of battles between Communist Chinese forces and the U.S. Army's 1st Cavalry Division, and 2nd and 25th Infantry Divisions in November

The 20-person U.S. team is composed primarily of spe-

Remains believed to be cialists from the Army's Central Identification Laboratory, Ha-

> This recovery operation is the 13th in North Korea since 1996. Four more are scheduled for this year, with the fifth operation scheduled to conclude on Veterans Day, November 11, 2000. As a result of negotiated agreements with the North Koreans, led by the Defense Department's POW/Missing Personnel Office, 54 sets of remains have been recovered and five have been positively identified and returned to their families for burial with full military honors. Another 10 are nearing the final stages of the forensic identification process.

> Of the 88,000 U.S. servicemembers missing in action from all conflicts, more than 8,100 are from the Korean War.





From the Blotter

(From July 17-24)



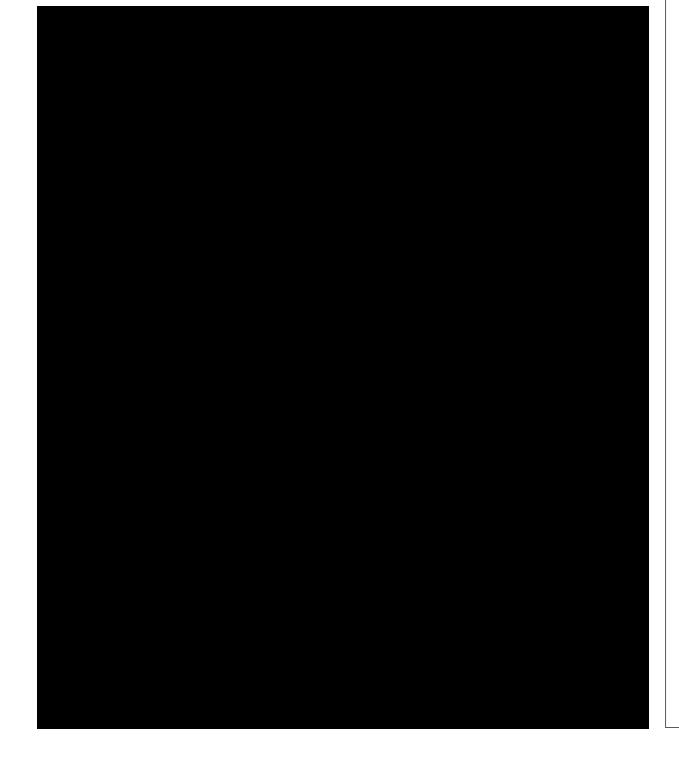
- While conducting credential checks at the main gate, a guard detected the smell of an alcoholic beverage coming from a driver attempting to enter the base. The individual failed a sobriety test and was apprehended for allegedly driving while intoxicated. An investigation is pending blood alcohol test results.
- Security Forces detained an unauthorized privately owned vehicle on an active runway. Contractors driving the vehicle had gotten lost and crossed the active runway without clearance.
- An unannounced alarm activation was received from Del Rio National Bank. The cause of the alarm was human error.
- Eight military members requested assistance gaining entry into their vehicles after locking their keys inside. Security Forces patrolmen gained access to all vehicles without damage.
- A military member requested assistance locating his 16-

year-old son. The juvenile was found by a joint effort between Security Forces and Office of Special Investigations personnel.

Tip of the week:

Requirements for motorcycle, motor scooter and moped operations on Air Force installations and for operation by military personnel off Air Force installations include the following:

- Only operators may ride mopeds—no passengers.
- Headlights must be on unless prohibited by the Status of Forces Agreement or local laws.
- Vehicle must have rear-view mirrors.
- Operator and any passenger must wear a protective helmet.
- To increase visibility of riders, they are encouraged to affix reflective material to their helmets.
- Operator and any passenger must wear impact resistant goggles or a full-face shield on their helmet.



Question of the week

What would you do if you won a million dollars?



"Travel all around the world and invest."

2nd Lt.
Samantha Jordan
47th Operations Support
Squadron



"I'd give 10 percent of it to the church and invest the rest."

2nd Lt. Michael
Whitacre
47th Operations Support
Squadron



"I would split it between my family and pay off my new house we bought."

Staff Sgt.

Maria Hitchcock

47th Aeromedical Dental
Squadron



"I would give some to charity and buy a big house on the beach."

Airman
Stephanie Ryan
47th Operations Support
Squadron

'EAF' from page 2

per 15-month cycle. The Enabler Group consists of low density/ high demand assets that can not be placed in one of the AEFs, AEWs and LMWs due to either their limited availability or unique nature. The Enabler Group is on standby 365 days a year for possible deployment action.

Due to increased deployment tasking and decreased personnel levels, the Air Force recognized a need to better manage deployment operations. The end result was reorganizing deployment operations under the Expeditionary Aerospace Force concept. Under the EAF concept, most Air Force mobility

augmentees will be on call to deploy for a 90-day window during a 15-month deployment cycle. This gives the Air Force member the knowledge of when to expect to be deployed in a 15-month AEF cycle. Giving us more stability in planning duty and family activities.

Additional information can

be found in AFI 10-400 (Aerospace Expeditionary Force Planning), internet address https://aefcenter.acc.af.mil/, or by contacting Master Sgt. James Moon, Staff Sgt. Richard Pritchard or Senior Airman Calvin Moore in the 47th Flying Training Wing's Logistics Plans Branch at 5372.

'Flag' from page 3

- the boundaries of our republic.

 We fold to the right as a tribute to our country. In the words of Stephen Decauter:

 "Our country in her intercourse with other nations, may she always be right, but our country, right or wrong."
- We fold to the left as a tribute to the one who entered the valley of the shadow of death, that we might see the light of day. And this fold is made to honor mother, for who this flag flies on Mother's Day.
- We fold again tot the left as a tribute to our womanhood, because it has been through the loyalty, love and devotion of women that the characters of men, who have made this nation great, have been molded.
- We fold to the right as a tribute to father, for he too, gave his sons for the defense of this republic since the day this nation was born.
- We fold from the stripes toward the stars for the stripes represent the original 13 colonies that founded our republic now embodied in the sovereign states of our nation, so the stars cover the stripes.
- We fold to the left in the shape of a triangle. In the eyes of a Hebrew citizen, this represents the lower portions of the seal of King David and King Solomon, and glorifies in his eyes the God of Abraham, Issac and Jacob
- We fold again in a triangle. In the eyes of a Christian citizen, this is the emblem of eternity and glorifies in his eyes God the father, God the son and God the Holy Ghost.
- When the flag is completely folded and tucked in, the stars cover the stripes reminding us of our national motto, In God We Trust. The flag takes on the appearance of a cocked hat, reminding us of the soldiers who served under Gen. George Washington, and the sailors and Marines who served under Capt. John Paul Jones. They, followed by their comrades and shipmates in the armed forces of our republic in times of peace as well as in war, through their loyalty, love and devotion to this flag and its institutions, have preserved for us the freedom as Americans, we now enjoy.

Air Force ensures those at highest risk are vaccinated

The Air Force is taking action in response to details outlined recently by Deputy Secretary of Defense Rudy de Leon on the temporary slowing of the Anthrax Vaccine Immunization Program.

This slow down was necessary because of limitations in the supply of FDA-approved safe and effective vaccine.

According to a July 17 policy letter signed by the deputy secretary, those deployed for at least 30 days to the high-risk theaters of Southwest Asia and Korea will continue to be vaccinated. Vaccinations for personnel deploying to

these areas should begin prior to arrival in theater and are authorized to begin up to 45 days prior to deployment.

Upon return from the highthreat areas, further immunizations will be deferred. According to DOD policy, people who have to defer immunizations will not need to restart the series unless they only receive one dose and then wait more than two years before they get a second dose.

The Air Force is working with DOD officials to redistribute its supply of anthrax vaccine as needed to support the Defense Department directed slowdown. According to de Leon, the program will resume fully once the

Defense Department has additional FDA-approved vaccine.

"In the meantime, the other pillars our Force Health Protection Program — protective gear, biological agent detectors and antibiotic treatment — will help protect people at risk," de Leon said.

biological agent threat and the safety and effectiveness of the anthrax vaccine will continue during the period of slowed implementation and upon full program resumption. More information on this immunization program can be found at the AVIP Web Site



United States Air Force

ONLINE

news editorials from leaders letters to the editor

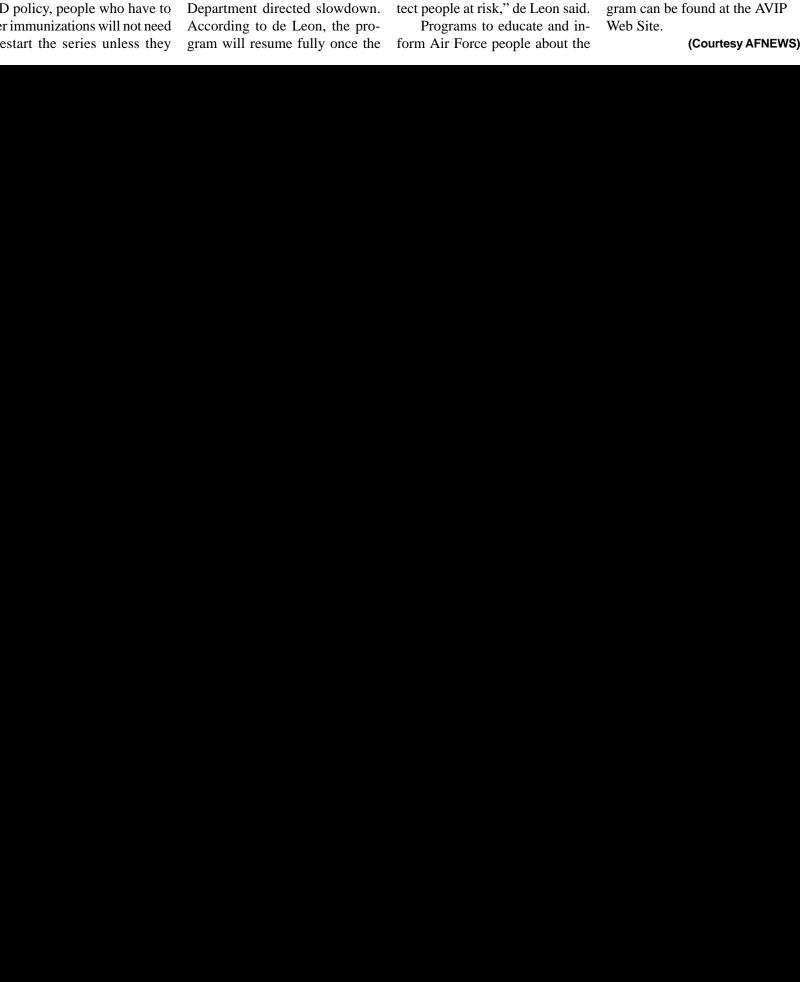


You should be doubling your intake.

If you aren't looking at the United States Air Force Online News as an additional source of information, you aren't getting everything.

Check it out Wednesday at: http://www.af.mil/

newspaper



Stress Department of Defense leaders meet to discuss ways to combat tension

By Army Staff Sgt. Kathleen T. Rhem

American Forces Press Service
eployments and military
operations are highstress propositions,
regardless of whether
servicemembers are ever under
hostile fire.

"Stress is not something you just have in that foxhole," said Bernard Rostker, undersecretary of defense for personnel and readiness. That thinking led DoD officials to host the first Leaders and Operational Stress Conference at Fort McNair recently.

"Stress is something that has plagued our veterans in the 10 years since the Gulf War," Rostker said, speaking from his experiences as special assistant to the deputy secretary of defense for Gulf War illnesses, a post he's held since 1996. The roughly 250 attendees included chaplains, healthcare workers, mental health professionals, academicians, line officers and a handful of allied officers.

Officials are moving from the traditional concept of combat stress to a more inclusive concept: that operational stress affects service members in most military actions, even those not involving combat.

"Today's armed forces face a full spectrum of 21st century global challenges – nontraditional conflicts, frequent deployments, rapid advances in technology. These all impose significant strains on our service members," Rostker said in opening the two-day conference. "I think we can all agree that warfighting produces many hardships and dangers in combat. I also think we can agree a wide range of stressors accompany all our deployments."

Retired Army Lt. Gen. Walter F. Ulmer Jr. called stress a "little-talked-about, under-resourced matter." He also believes today's lighter, more efficient force increases the stress of those currently serving. A 33-year veteran, he is now an independent consultant specializing in executive leadership and management of complex organizations.

"We used to have assistant truck drivers in the Army so you could drive 24 hours a day. Our war plans still say we drive 24 hours a day, but the assistant truck drivers are long gone," Ulmer said. "It's a manpower issue. We have managed to create a very efficient force, but we've taken away surge capability and resilience from units."

DoD healthcare professionals have been concentrating more on the issue since realizing the role stress has played in the myriad of health problems Gulf War veterans have faced.

"We learned during the Gulf

"Officials are moving from the traditional concept of combat stress to a more inclusive concept: that operational stress affects servicemembers in most military actions, even those not involving combat."

War that the Defense Department does not deal well with nontraditional issues such as deployment stress," Rostker said. "Our investigations following the war show that although comparatively few Gulf War service members participated in actual combat, many of the military members deployed were exposed to a wide range of stressors."

has been receiving more attention progress in dealing with it has been slow for many reasons.

"One of the difficulties in dealing with Gulf War veterans is they don't want to hear about stress. They think we're telling them their ailments are not real," Rostker said. "They think we're belittling them when we talk about stress."

He said officials studying the issue can't directly link stress to Gulf War veterans' myriad ailments, though at the same time "academic literature tells us that stress can have a contributing effect, if not a prime effect, even years after they have left the combat theater."

There is also evidence that unchecked stress plays a major role in changing behavior, such as increasing substance abuse, including alcoholism, and in the most extreme cases, suicide, said Rostker.

Another reason progress has been slow is poor record keeping during the Gulf War. "We do not routinely collect data on organizational climates on cohesion, on trust, on spirit. We can tell you how much percent body fat we have, but we can't tell you much about mental health or about innate or learned ability to fight the kind of stresses that we anticipate," Ulmer said.

Better records have been kept in Bosnia. From them, department officials have determined 15 percent of medical evacuations were for mental health reasons – a statistic that's impossible to ignore.

"Clearly, stress-related issues are readiness and force health protection issues that require training and education directed at conserving the strength of our troops," Rostker said. "Ultimately, it's the commander who must provide the leadership and guidance to increase servicemembers' ability to cope with stress. That's why it's so important to have commanders at this conference."

"We're trying to make sure leaders understand they have a direct impact on the stress imposed upon their troops," said Dee Morris, director of Lessons-learned Implementation, Rostker's Gulf War illnesses office. "We're not pushing them out there to take care of this on their own with everything else they've got to think about. We have provided them tools, with the medical community, combat stress control teams and, most importantly, the chaplains."

Rostker added he hopes commanders learn more about the resources available to assist them in managing and preventing stress-related problems.

"The leaders are the ones who can most strongly impact the issue, with the help of their chaplains and their surgeons," Morris said. "We want the leaders to go back and talk about these issues."

Imer said problems in modern society will add to the stresses on military organizations and their individual members, based on the results of a two-year study of American military culture by the Center for Strategic and International Studies, a Washington think tank.

He said many individuals joining the military today may not be equipped with the values the military puts a high priority on. This will stress them and their units "until they are not only socialized but have internalized some of the values necessary for a combat unit," he said.

Ultimately, Ulmer believes, it'll take a change of mindset among military leaders before stress becomes a high-profile issue.

"All of us who are of the personality to become leaders in the military or in any hierarchical organization are more thrilled with structure and immediate kinds of discussions than we are with discussions of human nature and of cohesion," Ulmer said. "Ninety percent of discussions about the future force have to do with acquisition of weapon systems, dispersed information, data processing and structure."

"All of that is well and good, but it's not going to be the thing that has ever in the past made us victorious, and it's not going to in the future."

Servicemembers and their leaders need to get over denying and ignoring stress. "A lot of people try to push away from stress. People are afraid of a perceived weakness," Morris said. "We're trying to reinforce that it's not weak to ask for help. Help is there. We staff for it. We anticipate it. They need to use it so we can return folks to a ready state so they can perform their mission."

(Courtesy AFNEWS)

Helping children cope with change

Routines: A Central Role

Have you ever noticed just how often a child can sing the same song and play the same game over and over? How they insist on "following the rules" or receiving that "one last kiss before bedtime?"

These routines are seasonal too (we go to Grandmother's every summer) or yearly (but we open the presents after birthday dinner).

Children's various routines foster patterns which become extremely important to their sense of security and well-being. Routines and rituals give order and predictability to life. A change in routine may make a child feel confused, afraid, or even hostile. This doesn't mean children don't like to be spontaneous, however.

Talk it Out Ahead of Time

Children are very adaptable to change, especially when they are prepared. Today, more families are choosing to communicate with small children when big changes are coming such as a new sibling, moving, or having an elderly parent move in.

When children feel entrusted with this kind of information, they are better able to retain

their sense of security, which allows you to create a smoother transition for the whole family.

Try to give a child as much time as possible to get used to the new change, but anticipate some rough spots. Encourage kids to ask questions, voice concerns and visualize the changes. It may be very helpful if you can demonstrate the change. If your daughter is going to a new school this fall, for example, take her there. Let her play on the playground and walk through the building. This will give her something tangible to identify with and will help take the un-

certainty and fear out of the new situation.

Even the Little Things

Children can become upset at slight changes as well. To avoid anxiety for your kids, and frustration for you, just let them know about a change as soon as you do.

If you are unable to go to your regularly scheduled "library day" this week, try to give your child an alternative, so expectations are still met. Perhaps your sitter could go with your child to the library instead. The child may even welcome this new adventure.

(Courtesy American Red Cross)

AWANA program scheduled to begin Sept. 13

The Approved Workmen Are Not Ashamed program begins here Sept. 13 and runs until May 23.

AWANA is a non-denominational, Bible-centered Christian organization. The four objectives of this program are evangelism, education, training and outreach.

These weekly meetings teach Bible stories and encourage Bible memory to the youth of our base. It also teaches good sportsmanship through sports activities. AWANA accommodates children from 4 years of age through sixth graders.

AWANA will meet at the base chapel Wednesday nights from 6 to 7:30 p.m. Games are played at the XL Fitness Center.

To enforce safety, it is necessary for the 4-year-olds through second graders to be picked up from the chapel by a parent or another approved adult

Because so many of our leaders from last year's program have moved on to other bases, this program needs volunteers to work with the more than 100 young people who usually enroll in this great base-wide program. A nursery is provided for the children of our volunteer leaders.

If you have questions concerning this exciting program, or would like to volunteer, please call Chaplain (Maj.) Frank Hamilton at 5111.

POW/MIA poster en route to troops world-wide

By Rudi Williams

American Forces Press Service

Military units and ships at seas around the world are receiving copies of the POW/MIA Recognition Day 2000 poster.

The poster's somber black tones symbolize the darkness in the lives of those who suffer through the agony of having a loved one missing in action, according to Larry Greer of the Defense Department's POW-Missing Personnel Office.

Family members of missing personnel and veterans served as a "focus group" and helped decide design ideas appropriate for all conflicts and all the services, he said. This is the POW-Missing Personnel Office's second annual poster.

The office polled the services and veterans and family organizations and printed 116,000 copies of the poster for their use, Greer said.

Family members of missing personnel who

would like a poster may attain one by contacting their local family organization, or calling Greer's office at (703) 602-2102 or downloading it from his office's Internet Web site.

His office will periodically post information on the Web site about POW/MIA Recognition Day to help installations plan local observances.

People visiting the Web site also will find a lot of information about what the government is doing concerning servicemen missing in action.

"Two years ago, we were only getting about 2,000 weekly requests for information on our Internet Web site," Greer said. "Now we're getting as many as 62,000 weekly requests for files of different documents – posters, newsletters and other information."

This year POW/MIA Recognition Day is Sept. 15.

(Courtesy AFPS)



POW/MIA posters like the one above will be sent to military units and ships at seas to honor POW/MIA Recognition Day Sept. 15

Fraud, Waste and Abuse

Preventing Fraud, Waste and Abuse is everyone's job! If you know or suspect FWA, call the FWA Hotline, Ext. 4170, or call the Inspector General office, Ext. 5638.

Air Force **Television News** offers closed captioning

Closed captioning is now available with Air Force Television News - a first for military broadcasting – began July 24 edition of the award-winning program.

Although federal agencies periodically release videos with closed captioning, Air Force Television News is the first regularly scheduled military news and information program to use the technology.

"Closed captioning of Air Force Television News gives the hearing impaired the opportunity to know what their Air Force and its people are doing," said Bob Jones, chief of the Electronic News Branch, Air Force News Service.

The opening segment of each program will display the universal symbol used by the television industry to alert viewers that a program offers the closed-captioned service.

"We use new computer software to record the text information for all spoken portions of the program directly onto videotape," said Jones. "Most television sets are equipped with closed captioning technology, which displays the text on the lower portion of the screen.

The 30-minute program is produced biweekly by Air Force News Service and distributed via satellite and videotape to more than 3,000 military and civilian outlets world-

Air Force Television News is seen on more than 700 television stations and cable outlets nationwide and available on the World Wide

House-Senate appropriations conference committee members approve FY01 defense bill people, said Senate Appropriations funding to improve training, ben-House and Senate appropria-

tions conference committee members agreed July 13 on a final \$288 billion spending bill for the Department of Defense for fiscal 2001.

The appropriations bill provides the budget authority for defense spending while the authorization bill, just now going into conference, provides the legal authority.

The appropriations bill provides funds for the F-22 program and additional C-17 aircraft but cuts funds for the Joint Strike Fighter program.

The conference committee endorsed nearly \$1 billion more for military health care. The legislation will also provide a substantial boost to training programs, support equipment and quality of life for the nation's 2.1 million active-duty, Reserve and National Guard

Chairman Ted Stevens and House Defense Appropriations Subcommittee Chairman Jerry Lewis.

"This is the earliest we have reported the defense appropriations bill out of conference," Stevens said. "It is a good bill that shows strong support for our military and provides the necessary funding to address the severe strains the Department of Defense is facing regarding maintenance and quality of life issues."

The bill (H.R. 4576) provides an increase of \$19.8 billion over the current fiscal year defense appropriation, and nearly \$4 billion more than was budgeted for defense by the president, the two congressmen said.

Conferees again provided

efits and quality of life for military personnel. The health and welfare of military members has also been given priority, with funding for the Defense Health Program rising \$988 million over the current fiscal year - a nearly 9 percent increase, the congressmen added. That funding will implement military health care enhancements recently approved by the House in the FY01 National Defense Authorization Act.

"This legislation will pay for a roadmap for future implementation of permanent health care for retires, and restores pharmacy access for most of those former service members," Lewis said.

Highlights of the bill include: ■ Cutting funds for the JSF program by \$150 million to effectively delay engineering, manufacturing and development by three months;

- Fully funding the F-22 program and accepting House language requiring the Air Force next year to meet testing requirements set by Congress before beginning production of the F-22.
- Procuring of five F-15s and four F-16s.
- Defunding the Air Force Discoverer II surveillance satellite program, except for funding of sensor research;
- Increasing National Missile Defense funding by \$135 million; and creating a National Defense Airlift Fund, procuring 12 C-17s and expanding future airlift procurement.

(Courtesy AFPN)

New ribbon approved for Air Force recruiters

he Air Force has approved a new ribbon recognizing the efforts of recruiters and has provided the opportunity for them to earn extra points toward promotion.

The announcement comes at a time when it appears the Air Force's goal of 34,000 new recruits will be met this year.

"Not only is this a great way to reward the accomplishments of our recruiters, it also serves as a great incentive for those considering a tour as a recruiter," said Carol DiBattiste, undersecretary of the Air Force.

The recruiting ribbon is designed to acknowledge past, present and future Air Force recruiters and will be awarded upon graduation from Air Force Recruiting School, according to Teresa Pohlman, chief, Force Sustainment Division, at the air staff.

"This award recognizes the commitment and dedication required in the recruiting field, and signifies the challenges faced in recruiting the Air Force of tomorrow," Pohlman said.

Individuals will be authorized to wear the ribbon on a temporary basis while performing recruiting duty immediately upon graduation from Air Force Recruiting School. They will be entitled to permanently wear the ribbon upon successful completion of 36 months of duty as an Air Force recruiter. Authorization to certify an individual for permanent wear of the ribbon rests with the recruiter's commander.

Wear of the ribbon is retroactive for any individual who has successfully completed 36 months of duty as an Air Force recruiter and is currently on active duty or is a member of a Reserve component.

In addition to the ribbon, enlisted recruiters will have the opportunity to earn a onetime award of two points toward promotion under the Weighted Airman Promotion Sys-

Entitlement for the one-time, two-point promotion bonus becomes effective for those

who are currently assigned as recruiters and have completed 36 months of recruiting duty as of June 21. Former recruiters and those who have been temporarily assigned to support the career field won't be authorized the bonus points.

owever, Air Force officials recommend the temporarily assigned recruit-Lers be considered for an appropriate decoration at the end of their temporary duty if their performance warrants. This affords them the same opportunity for recognition as other enlisted airmen who are deployed in support of short-notice contingencies.

The ribbon will not be available to service members for several months. Officials estimate it will take eight to 10 months to have the ribbon developed, manufactured, and available through the Army and Air Force Exchange Service. Once available, the ribbon will be worn between the Military Training Instructor Ribbon and the Armed Forces Reserve Medal.

(Courtesy AFNEWS)

Where can you find out what people are saying about your Air Force?



Check out Letters to the Editor at: http://www.af.mil/newspaper

Chapel Schedule

Catholic

-Daily Mass Monday/ Thursday, 12:05 p.m. Tuesday/ Wednesday, 6:30 a.m. -Saturday Vigil Mass 5 p.m.

-Sunday Mass 9:30 a.m.

-Confession 4:15 - 4:45 p.m. Saturday, or by appointment. -Choir 6 p.m. Thursdays.

-Sunday school 11 a.m., religious education building.

Protestant

General worship 11 a.m.

Chapel Youth Group

-Thursday, 7 p.m. Chapel Fellowship Hall.

Religious education

-Little Rock Scripture Study in Chapel Fellowship Hall, Sunday,

Jewish

Max Stool 219 West Strickland St. Del Rio, Texas Phone: 775-4519

For more information on chapel events and services, call 5111.



Kujukembo: Base martial arts program teaches discipline, self-defense

By Airman 1st Class Brad Pettit

Three students of Kujukembo, a martial arts program offered here, were recently advanced to the rank of yellow belt in a ceremony at the Fiesta Center July 13.

Charles Jones, Ashley McCalahan and Courtney McCalahan, were required to meet and exceed a variety of tests to rate their dexterity, balance and precision. The tests included performing three different kicks from various angles using alternating timing schemes, as well as moving hand sets and changing stance positions to test eye, hand and feet coordination. The final part of the test required the students to perform this drill with their eyes closed, which tests them on technique awareness.

Kujukembo, a combination of Ka-Korean Karate, Ju-Judo, Jujitsu, Ken-Kenpo, Karate and Kung Fu, is instructed by Cedric Pickett, a third degree black belt in the discipline.

"I'm very proud of my students and their parents for supporting them 110 percent, allowing them to XL," said Pickett. "The kids are eager to learn the techniques that will allow them to enhance their self-confidence."

There is an adult class and a youth class being offered. Youth classes are held from 6 to 7 p.m. Tuesdays and Thursdays at the Fiesta Community Center.

"Students of Kujukembo learn that martial arts is more than just a tool for fighting, it something for everyone, regardless of their age or who they are," emphasized Pickett. "When the



Photo by Airman 1st Class Brad Pettit Cedric Pickett, Kujukembo instructor, demonstrates a side kick

to student Charles Jones.

learn that martial students do techniques together as a group the

students do techniques together as a group they learn from each other's strengths and weaknesses and learn how to work as a team.

For more information, call 5343.

On-line registration aids AF Marathon registration

By Brett Turner

Aeronautical Systems Center Public Affairs

Air Force Marathon organizers have taken yet another stride toward accommodating runners for the Sept. 16 event here by bringing registration on-line.

On-line registration is reducing signing up to a few strokes on the keyboard. Marathon Director Tom Fisher said the move was easy considering the times we live in

"It's the wave of the future, so we went with it," he said. "As with most things in this world, everything is being done by computers and so many customers in the racing world are using computers to gain access to general information and the convenience of online registration."

The marathon office went to an on-line contractor, which is handling the registration. Interested people should visit the official Air Force Marathon Web page. They can gain access to the online registration from there.

Registrants must first read and accept a waiver and disclaimer statement, then have the option of registering from there. People supply the basic information and finish the process by paying with a credit card.

The advantage is, after submitting the application, an instantaneous response comes back if the credit card is accepted, Fisher said. This cuts out having to go to a mailbox to send it and wait for confirmation.

On-line registration does require a 5 percent additional fee of the total cost, payable to the provider. With more than 100 responses in the first month, which is close to 10 percent of the total runners registered for the marathon, Fisher said the decision was a wise one and should only grow in the future.

"At other races we've gone to, the majority of runners have been happy with on-line registration," he said. "The one thing they don't like is if the system requires

> a multitude of steps to get the process done. This layout does not."

Some people hesitate to use on-line registration due to a perceived uncertainty of sending their credit card numbers through the Internet. Fisher stressed that the line used for registration is secure.

Unfortunately, while individual marathon and wheelchair participants can use electronic registration, Ekiden relay and marathon team runners must still register in person or through the mail.

"We do hope to expand because now only individuals can register," said Fisher. "We haven't been able to work out those details with the company yet but our plans will be to have teams be able to next year."

Another future advantage would be being able to sell merchandise like shirts, hats and pins online.

The marathon Web site has been running for two years and three races. It continues to grow and improve as well.

Fisher said the marathon staff is considering going to a commercial Web site as opposed to the military one it is currently on. It would allow corporate sponsor logos to adorn the site.

"We've tried to make some steps forward, like the timing chip and now the online registration system," said Fisher. "The main focus is to continue to tweak our customer service so we have a race that all our runners want to come back to and continue to build on that runner base."

The entry deadline is Aug. 31. For more information, visit the Web site or call (800) 467-1823.

(Courtesy AFNEWS)

Laughlin Sports

(Standings current as of Tracedor)

(Standings current as of Tuesday)

Softball

<u>Team</u>	<u>Wins</u>	Losses
CES	7	1
CS/SVS/CONS	6	2
OSS#1	5	1
LCSAM	5	1
LSI	4	2
MDG #2	3	1
87 FTS	3	3
*SFS	2	4
*EAST, Inc.	2	6
MDG #1	1	6
* Indicates a forfeit		

Softball games

Mon.

MDG #1 vs CES, 7 p.m. EAST vs 87 FTS, 8 p.m. MDG #2 vs LSI, 9 p.m.

Wed.

MDG #2 vs MDG #1, 7 p.m. OSS #1 vs LCSAM, 8 p.m. CS/SVS/CONS vs 87 FTS, 9 p.m.

Thurs.

84/84 FTS vs LSI, 7 p.m. BYE vs CES, 8 p.m. LCSAM vs SFS, 9 p.m.

Golf standings

<u>Team</u>	Pts.
Fire Dept.	86
OSS	85
LCSAM	80.5
LSI #1	63

An Air Force Marathon Warm-Up Run will be held at 7:30 a.m. Aug. 5 beginning at the football/soccer complex parking lot.
Registration for the event will be held at the football/soccer complex parking lot at 7 a.m. For more information, call Staff Sgt. John Fastinger at 5251.

Name: Lt. Col. Scot C. Brown.

Class/Date of graduation from Laughlin: Class 83-02, December, 1982.

Aircraft you now fly and base you are stationed at: F-15C, Eglin AFB, Fla.

Mission of your aircraft? Air superiority. What do you like most about your current aircraft? The mission.

What do you dislike most about your current aircraft? Not flying it enough!

What was the most important thing you learned at Laughlin besides learning to fly? Teamwork.

What is your most memorable experience from Laughlin? Assignment drop nights. Not only mine, but the previous class's as well.

What advice would you give SUPT students at Laughlin? Never give up!



Air Force photo of a F-1

The XLer

Hometown: Lancaster, Calif.
Family: My beautiful wife, Stacy.
Time at Laughlin: 1 year, 4 months.
Time in service: I joined Nov. 10, 1998.
Why did you join the Air Force family? To be part of a team, defend my country and fulfill

Name one way to improve life at Laughlin: Move the entire base to Colorado.

Greatest accomplishment: Taking care of those around me.

Bad habit: Being honest when asked questions

Motto: God, family and country.

my goals of education.

Favorite food, beverage: Anything Italian and ice cold Martinelli's Apple Juice.

If you could spend one hour with an historical figure, who would it be and why? Benjamin Franklin. I would like to ask him to clear up any question about how the Constitution is to be interpreted.



Photo by Amanda Stewar

Airman 1st Class Michael Mazza 47th Aeromedical Dental Squadron

47th Contracting Squadron

Maj. Michelle C. Miller took command of the 47 CONS July 7.

Hometown: Boston, Mass. **Years in service:** 11 years.

Education: Bachelor's degree, Aeronautical Science, Embry-Riddle Aeronautical University; Master's degree, Business Administation, Xavier University; Master's, Military Science and Operational Art. Air University.

Previous assignments: Wright-Patterson AFB, Ohio, Los Angeles AFB, Calif., Hill AFB, Utah, Maxwell AFB, Ala.

Goals: Maintain personal keys to success – integrity, courtesy and charity.

Greatest feat: Skiing the Park City black diamond runs without breaking any bones.

Leadership philosophy: It doesn't matter what you say, you are what you do.

Personal hero: Abe Lincoln and Mother Teresa.

Favorite quote: "You gain strength, courge and confidence by every experience in which you really stop to look fear in the face. You must do the thing you think you cannot do." --Eleanor Roosevelt

Hobbies: Running, reading, skiing and hiking.

Bad habit: Have you ever tried Ben & Jerry's chocolate ice cream?



47th Flying Training Wing Legal Office

Maj. Cheryl Thompson became Laughlin's Staff Judge Advocate July 17.

Hometown: Wichita Falls, Texas.

Years in service: Almost 12.

Education: Bachelor of Business Administration in marketing, Texas Christian University; Texas Tech Law School (JD 1985)

Previous assignments: Pentagon; 5 AF, Yokota AB, Japan; Kunsan AB, Korea; Kelly AFB, Texas and Spangdahlem AB, Germany.

Goals: Get involved with the Laughlin and Del Rio communities. My husband is in Korea for a year and I want to keep busy and to make some new friends.

Greatest feat: My newest, greatest feat is that I am a recent graduate of a motorcycle safety course and now have a Texas motorcycle license. I am shopping for a small bike to practice with on the weekends. Watch out Laughlin!

Leadership philosophy: Delegate, positively motivate, mentor and praise successful results.

Personal hero: My mom.

Favorite quote: "There is no end to what a person can accomplish if he or she doesn't care who gets the credit." -- George Marshall

Hobbies: All outdoor activities (best ball golf, hiking and camping), refinishing old furniture and gardening. **Bad habit:** No lawyer admits that she has bad habits!



All Border Eagle submissions should be sent to bradley.pettit@laughlin.af.mil or

Pilot graduation

The graduation ceremony for Specialized Undergraduate Pilot Training Class 00-12 is scheduled for 10 a.m. today in the Operations Training Complex auditorium.

Maj. Gen. William Welser, III, director of operations, Headquarters Air Education and Training Command at Randolph AFB, Texas, will be the guest speaker.

Women's Health Issues Part II

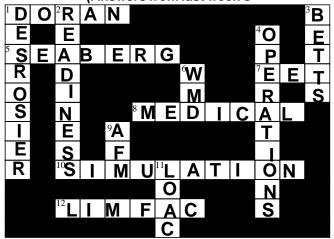
Dr. David Hernandez will be presenting facts and myths on women's malignancies at the Ramada Inn Aug. 1 from 6:30 - 9 p.m.

A distinguished panel of doctors will host a question and answer session. A dinner will be served at 6:30 p.m.

Tickets are \$7. For tickets contact: Sylvia Esquivel at 298-1181, Jill Cotoia at 298-2892, Carla Locklear at 298-0528, Joanne Bear at 775-2084, or Juana Hernandez at 774-2222.

IG crossword puzzle

(Answers from last week's



DOWN

- 1. The new 47th Medical Group CC, Colonel Kenneth
- 2. The "R" in ORI.
- 3. The new 47th Support Group CC, Colonel John
- 4. Group in charge of flying and training student pilots.
- 6. Weapons of Mass Destruction (abbr.)
- 9. AETC Special Interest Item 00-1 deals with
- 11. Law that defines how civilized nations fight in wartime.

ACROSS

- 1. The new 47th Operations Group CC, Col George
- 5. The new 47th Alternate IG, Lt Col Robert _
- 7. Exercise Evaluation Team (abbr.)
- 8. Group in charge of the health and wellness of the Wing.
- 10. Used when wartime actions cannot be performed.
- 12. Limiting Factors (abbr.)

Looking to the ORI (By Lt. Col. Barbara Stewart, 47 FTW inspector general)

20-day checklist

- Commanders: Have you made plans to send all of your people to the ORI PREP session at the OTC Aug. 2?
- Make one last check on your disks, phones and fax machines to make sure they have the required security labels on them.
- Is there a sign near your copier that warns about coping classified materials?



47th baby!

Kathy Scott (left), wife of 47th Flying Training Wing commander Col. Skip Scott, poses for a photo with 1st Lt. Mike Havard, 86th Flying Training Squadron, his wife Shannon, their new child, Mason and Lisa O'Brien, 47th Medical Group Spouses, to celebrate the birth of the 47th baby born at Laughlin. Mason weighed in at 7 pounds, 10.4 ounces. Two baskets were presented to the couple by the 47th Command Spouses and the 47th Medical

Tricare access

Tricare beneficiaries have access to the health care information line – a 24-hour service that provides answers to hundreds of health questions.

Laughlin is in Tricare region 6. Members in this region should call 1-800-611-2875 to speak to a personal health advisor (a registered nurse) for help in evaluating symptoms for themselves or a family member, or listen to more than 400 recorded messages about a variety of health care topics through the audio health library. The HCIL is not an emergency service. In an emergency,

If you need to speak with a health care finder about referrals, authorizations, or coordination of care, call 1-800-406-2832, press option three then option six for Laughlin.

Induction ceremony

A Senior NCO induction ceremony is scheduled for Saturday at 6:30 p.m. in the Club XL ballroom. Tickets for the event are \$14.50 for members and \$17.50 for nonmembers. London Broil or honey-glazed chicken will be served. Required dress for the event is: military officers – mess dress; enlisted – mess dress or semiformal; civilians – business attire.

For more information on this event, call Master Sgt. Reginald Henry at 298-6443 or e-mail him at Reginald. Henry@laughlin.af.mil.

Air Force Aid Society

Sudden emergency and no cash? It can happen to anyone. Your Air Force Aid Society has assisted Air Force people for over 50 years and is there to help you.

AFAS.....Air Force people helping each other. For mor information, call 298-5109

Food donation containers

The Company Grade Officers' Council maintains two food donation containers in the UOQ buildings. These blue plastic trash cans are located in ground floor breezeways in buildings #449 and #450.

If you are leaving Laughlin, or just want to clear out

your cupboards, please donate your extra non-perishable items using these containers.

The containers are cleaned out monthly and items are brought to the Bethel Center of Del Rio to help local community members in need.

For more information, call 1st Lt. Liz Greenfield at

Education office offers more

You may already have your associate's degree from the Community College of the Air Force or be closer than you think to completing it.

Let the Laughlin Education Office show you where you stand and, if necessary, methods available for completion. Depending on the requirements you have left, it could be absolutely free!

Contact the Laughlin Education Office at 732-5545 for an appointment.

Supply customer service

William Centifanti is the base supply single point of contact for customer service. Centifanti can assist you in the following areas: suspected price discrepancies, reporting fraud, waste and abuse incidents, provide technical assistance and resolve complaints, questions and problems.

Centifanti is also the single point of contact for controlling required supply actions and processing transactions for credit card purchases with International Merchant Purchase Authorization Card.

Centifanti can be reached at 5727.

Officer's Spouses Club

The Laughlin Officer's Spouses Club invites you to an end of summer "Welcome Back" social at Club XL Aug. 22 at 6:30 p.m..

This is a member's appreciation night and all are welcome to attend – members and nonmembers. Come out and enjoy an evening of Bunko, appetizers and desserts, provided by the OSC.

For more information, or to RSVP, call Angela O'Connell at 298-7081 (A-L), or Jackie Oberdeick (M-Z) at 298-7201.